#### UNITED STATES SECURITIES AND EXCHANGE COMMISSION

Washington, D.C. 20549

#### FORM 8-K CURRENT REPORT

Pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934

March 8, 2021
Date of Report (Date of earliest event reported)

#### **Essential Properties Realty Trust, Inc.**

	(Exact name of registrant as specified in its	charter)
Maryland	001-38530	82-4005693
(State or other jurisdiction of incorporation)	(Commission File Number)	(IRS Employer Identification No.)
902 Carnegie Center Blve Princeton, New Jo (Address of principal execu	ersey	<b>08540</b> (Zip Code)
	Registrant's telephone number, including area code	e: (609) 436-0619
Check the appropriate box below if the Form 8-K filing is intended to simultan	eously satisfy the filing obligations of the registrant under any of	the following provisions:
☐ Written communications pursuant to Rule 425 under the Securities Ac	t 17 CFR 230.425)	
☐ Soliciting material pursuant to Rule 14a-12 under the Exchange Act (1	17 CFR 240.14a-12)	
☐ Pre-commencement communications pursuant to Rule 14d-2(b) under	the Exchange Act (17 CFR 240.14d-2(b))	
☐ Pre-commencement communications pursuant to Rule 13e-4(c) under	the Exchange Act (17 CFR 240.13e-4(c))	
Securities registered pursuant to Section 12(b) of the Act:		
Title of Each Class	<u>Trading Symbol(s)</u>	Name of Each Exchange on Which Registered
Common stock, \$0.01 par value	EPRT	New York Stock Exchange
Indicate by check mark whether the registrant is an emerging growth company as	s defined in Rule 405 of the Securities Act of 1933 (§230.405 of t	this chapter) or Rule 12b-2 of the Securities Exchange Act of 1934 (§240.12b-2 of this chapter).
Emerging growth company □		
If an emerging growth company, indicate by check mark if the registrant has elec	ted not to use the extended transition period for complying with	any new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act $\Box$

#### Item 7.01 — Regulation FD Disclosure.

Investor Presentation

On March 8, 2021, Essential Properties Realty Trust, Inc. (the "Company") released a presentation that it intends to use from time to time in meetings with investors. A copy of the presentation is attached hereto as Exhibit 99.1.

The information set forth in this item 7.01 and in the attached Exhibit 99.1 is being "furnished" and shall not be deemed "filed" for the purposes of Section 18 of the Securities Exchange Act of 1934, as amended (the "Exchange Act"), or otherwise subject to the liabilities of Section 18, nor shall it be deemed incorporated by reference into any filing of the Company under the Securities Act of 1933, as amended, or the Exchange Act, whether made before or after the date hereof, regardless of any general incorporation language in any such filing.

#### Item 9.01 — Financial Statements and Exhibits.

(d) Exhibits. The following exhibit is being filed herewith:

	Exhibit No.	Description
99.1		Investor Presentation
104		Cover Page Interactive Data File (embedded within the Inline XBRL document).

#### SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned hereunto duly authorized.

Date: March 8, 2021 ESSENTIAL PROPERTIES REALTY TRUST, INC.

> By: /s/ Mark E. Patten Mark E. Patten

Chief Financial Officer, Treasurer and Executive Vice President



#### **Disclaimer**

This presentation contains forward-looking statements within the meaning of the Private Securities Litigation Reform Act of 1995 and other federal securities laws. These forward-looking statements can be identified by the use of words such as "expect," "plan," "will," "estimate," "project," "intend," "believe," "guidance," and other similar expressions that do not relate to historical matters. These forward-looking statements are subject to known and unknown risks and uncertainties that can cause actual results to differ materially from those currently anticipated due to a number of factors, which include, but are not limited to, our continued ability to source new investments, risks associated with using debt and equity financing to fund our business activities (including refinancing and interest rate risks, changes in interest rates and/or credit spreads, changes in the price of our common shares, and conditions of the equity and debt capital markets, generally), unknown liabilities acquired in connection with acquired properties or interests in real-estate related entities, general risks affecting the real estate industry and local real estate markets (including, without limitation, the market value of our properties, the inability to enter into or renew leases at favorable rates, portfolio occupancy varying from our expectations, dependence on tenants' financial condition and operating performance, and competition from other developers, owners and operators of real estate), the financial performance of our retail tenants and the demand for retail space, particularly with respect to challenges being experienced by general merchandise retailers, potential fluctuations in the consumer price index, risks associated with our failure to maintain our status as a REIT under the Internal Revenue Code of 1986, as amended, and other additional risks discussed in our filings with the Securities and Exchange Commission. We expressly disclaim any responsibility to update or revise forward-looking statements, whether as a result of new information, future events or otherwise, except as required by law.

Essential Properties Realty Trust, Inc. and the Essential Properties Realty Trust REIT are not affiliated with or sponsored by Griffin Capital Essential Asset Operating Partnership, L.P. or the Griffin Capital Essential Asset REIT, information about which can be obtained at (https://www.gcear.com).

Investor Presentation – March 2021

#### **Investment Highlights**

New Vintage Net Lease Portfolio with Strong External Growth Potential Creates a Compelling Investment Opportunity

Newly Assembled Portfolio of Single-Tenant Net Lease Properties with 14.5 Years 2.9x Long Duration Leases and Solid Unit-Level Rent Coverage of Weighted Average Unit-Level Lease Term (WALT)1 Rent Coverage<sup>1</sup> **Experienced Senior Management Team with Track Record of Growing** 60+ Years \$2.6B and Managing Public Net Lease Companies to Significant Scale of Collective of Undepreciated Net Lease Experience Total Gross Assets1 ~95% \$2.1mm Small-Scale, Single-Tenant Properties Leased to Service-Oriented Service and Average Investment and Experienced-Based Businesses Experiential Per Property Cash ABR<sup>2</sup> 84.5% ~\$150mm Disciplined and Proven Investment Strategy Targeting Growth via Sale-Leaseback Transactions with Middle-Market Companies Internally-Originated Average Quarterly Sale-Leasebacks<sup>2,3</sup> Investment Activity<sup>4</sup> 4.8x <6.0x **Balance Sheet Positioned to Fund External Growth Opportunities** Net Debt-to-Targeted While Maintaining Conservative Long-Term Leverage Profile Adjusted Annualized Leverage EBITDAre1

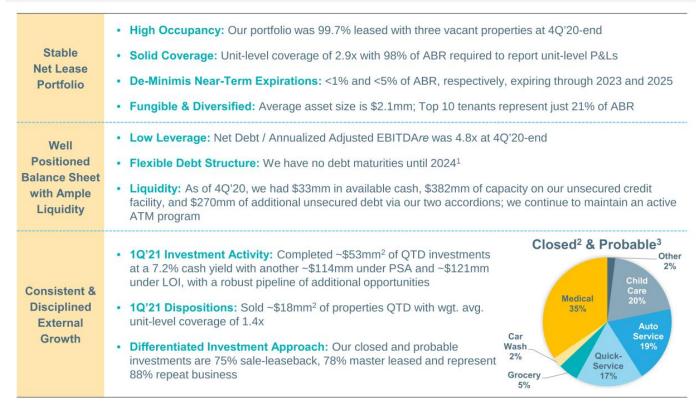
As of December 31, 2020. Based on cash ABR as of December 31, 2020.

Exclusive of GE Seed Portfolio.

Average quarterly investment activity represents the trailing eight quarter average as of December 31, 2020.

#### **Executive Summary**

With a Stabilized Portfolio and Well Positioned Balance Sheet, We Continue to Execute Our External Growth Strategy



- Our unsecured credit facility expires in 2023, but has a one-year extension option
- As of March 4, 2021, excluding transaction costs.

  Probable references investments that are under PSA (including investments subject to sign and close agreements) and under LOI.

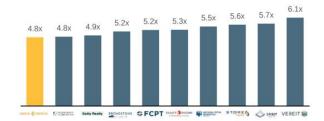
#### Low Leverage and Ample Liquidity to Drive Robust AFFO/sh Growth

Ample Liquidity and Balance Sheet Capacity to Support External Growth

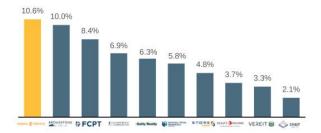
- Strong Liquidity: At December 31, 2020, we had \$33mm in cash and \$382mm available on our \$400mm unsecured revolving credit facility for \$415mm in total immediate liquidity
- Leverage Well Below Long-Term Target of <6.0x: Net Debt / Annualized Adjusted EBITDAre was 4.8x at 4Q'20, fixed charge coverage was 4.4x and debt as a percentage of undepreciated gross assets was 31%
- Unsecured Credit Facility: At December 31, 2020, we had \$18mm outstanding balance on our \$400mm revolver, which has a \$200mm accordion feature
- Unsecured Term Loans: At December 31, 2020, we had fully drawn on our \$200mm five-year and \$430mm seven-year term loans. Additionally, the \$430mm seven-year term loan has a \$70mm accordion feature

#### Net Debt + Preferred / EBITDAre

(Net Debt plus Preferred-to-Adjusted Annualized EBITDAre1)



#### 2021E AFFO per Share Growth<sup>2</sup>



Source: Public filings, Factset, and SNL

Note: Financial data as of December 31, 2020.

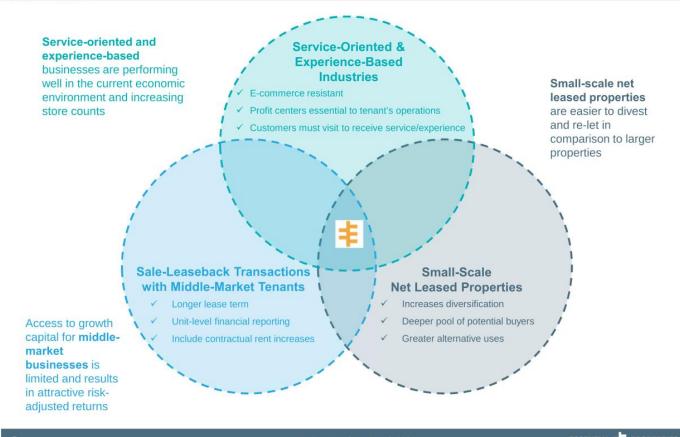
1. Companies may calculate Adjusted Annualized EBITDAre differently; accordingly such data for EPRT and these companies may not be comparable.

2. 2021E AFFO per share growth is calculated using FactSet mean 2021E AFFO per share estimates and 2020A AFFO per share growth is calculated using 4Q'20 AFFO, annualized, to adjust for timing of IPO.

NNN 2020A AFFO of \$2.68 excludes the net straight-line accrued rent impact of the rent deferrals (repayments) from the COVID-19 rent deferral lease amendment of \$30mm for the year ended December 31, 2020.

# **Targeted Investment Strategy Based on Decades of Experience**

Management's Investment Discipline Has Been Refined Over Multiple Decades of Managing Assets Through Various Credit Cycles



5 Investor Presentation – March 2021 ESSENTIAL = PROPERTIES

#### Seek to be the Capital Provider of Choice

Maintain Direct Relationships with Our Tenants and Actively Seek to Leverage Our Relationships to Identify New **Investment Opportunities** 

#### Relationship-Based Sourcing

85.3%

Repeat Business Through **Existing Senior Management** Relationships1

84.5%

Internally Originated Sale-Leaseback Transactions<sup>2</sup>

# 45.0% Tenant Relationships

#### **Underwriting Methodology**

#### **Unit-Level Profitability**

Evaluate the profitability of the business operated at our real estate locations through rent coverage ratios and historical financials

#### **Real Estate Valuation**

· Identify whether the underlying real estate is commercially desirable and suitable for use by different tenants

#### **Industry View**

· Determine the relevant competitive factors and long-term viability of the industry, avoiding industries subject to long-term functional obsolescence

#### **Credit of the Tenant**

- Perform detailed credit reviews of the financial condition of all proposed tenants to determine their financial strength and flexibility
- 1. Percentage of portfolio cash ABR as of December 31, 2020 that was acquired from parties who previously engaged in one or more transaction with a senior management team member. Exclusive of GE Seed Portfolio.

Investor Presentation - March 2021

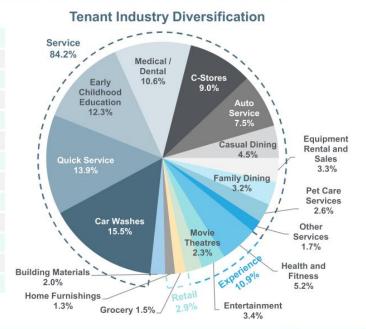
2. Percentage of portfolio cash ABR as of December 31, 2020 that was attributable to internally originated sale-leaseback transactions. Exclusive of GE Seed Portfolio

#### New Vintage Portfolio is Focused on Targeted Industries

Our Portfolio is the Result of a Disciplined Adherence to Investing in Properties Leased to Service-Oriented and Experience-Based Businesses with Unit-Level Reporting

- E-Commerce Resistant: 95% of cash ABR comes from service-oriented and experience-based tenants
- · Focus on 17 Industries: Results in greater sector expertise and more efficient asset management
- · Long WALT Limits Near-Term Cash Flow Erosion: <1% and <5% of our respective ABR expires through 2023 and 2025
- · Highly Transparent with No Legacy Issues: 98.2% unit-level reporting; investment program started in June 2016

#### Portfolio Highlights December 31, 2020 Investment Properties (#)1 1,181 Square Footage (mm) 10.2 Tenants (#) 238 Industries (#) 17 States (#) 43 Weighted Average Remaining Lease Term (Years) 14.5 Master Leases (% of Cash ABR) 61.1% Sale-Leaseback (% of Cash ABR)2,3 84.5% **Unit-Level Rent Coverage** 29x Unit-Level Financial Reporting (% of Cash ABR) 98.2% Leased (%) 99.7% Top 10 Tenants (% of Cash ABR) 21.3% Average Investment Per Property (\$mm) \$2.1



Includes one undeveloped land parcel and 115 properties that secure mortgage loans receivable Exclusive of GE Seed Portfolio.

<sup>3.</sup> Includes investments in mortgage loans receivable made in support of sale-leaseback transactions

# **Portfolio Summary**

Our Top 10 Tenants Operate 231 Properties and Represent 21.3% of Cash ABR

#### **Top 10 Tenants**

#### % of Cash Top 10 Tenants<sup>1,2</sup> Properties ABR 74 2.8% Cadence 23 2.6% Carrie Equipment Share 16 2.6% Mister 13 2.3% 34 2.1% 5 1.9% 19 1.8% 13 1.7% 20 1.7% Driver's Edge Complete Vire & Auto Service 14 1.7% Top 10 Tenants 231 21.3% 1,181 100.0%

#### **Diversification by Industry**

Tenant Industry	Type of Business		sh ABR '000s)	% of Cash ABR	# of Properties <sup>3</sup>	Building SqFt	Rent Per SqFt <sup>4</sup>
Car Washes	Service	\$	28,494	15.5%	118	549,914	\$ 50.60
Quick Service	Service		25,536	13.9%	330	878,649	29.02
Early Childhood Education	Service		22,571	12.3%	99	1,042,979	21.25
Medical / Dental	Service		19,593	10.6%	118	752,604	25.29
Convenience Stores	Service		16,615	9.0%	142	576,687	28.81
Automotive Service	Service		13,782	7.5%	100	678,715	20.31
Casual Dining	Service		8,301	4.5%	55	337,769	24.95
Equipment Rental and Sales	Service		6,136	3.3%	26	500,710	12.25
Family Dining	Service		5,960	3.2%	40	232,723	27.34
Pet Care Services	Service		4,781	2.6%	35	281,475	16.98
Other Services	Service		3,114	1.7%	19	198,144	15.71
Service Subtotal		\$ 1	54,881	84.2%	1082	6,030,370	\$ 25.49
Health and Fitness	Experience		9,593	5.2%	25	1,004,189	9.55
Entertainment	Experience		6,280	3.4%	18	647,483	10.30
Movie Theatres	Experience		4,166	2.3%	6	293,206	14.21
Experience Subtotal		\$	20,039	10.9%	49	1,944,878	\$ 10.51
Grocery	Retail		2,833	1.5%	16	609,908	4.64
Home Furnishings	Retail		2,476	1.3%	6	307,371	15.79
Retail Subtotal		\$	5,309	2.9%	22	917,279	\$ 6.92
Building Materials	Industrial		3,748	2.0%	23	1,257,017	2.98
Total		\$ 1	83,977	100.0%	1,176	10,149,543	\$ 18.33

Represents tenant, guarantor or parent company.

Our Zaxby's concentration is with multiple franchises under the same ownership. Our Driver's Edge concentration is with GB Auto Service, Inc., which operates Driver's Edge and other auto service brands.

Property count includes 115 properties that secure mortgage loans receivable, but excludes two undeveloped land parcels and three vacant properties.

Calculation excludes properties with no annualized base rent and properties under construction.

#### **Disciplined Underwriting Leading to Healthy Portfolio Metrics**

98.2% of Unit-Level Reporting Provides (Near) Real-Time Tenant Visibility

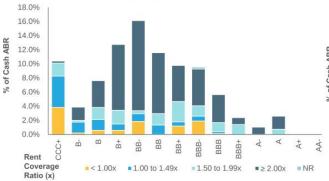
#### **Tenant Financial Reporting Requirements**

Reporting Requirements	% of Cash ABR
Unit-Level Financial Information	98.2%
Corporate-Level Financial Reporting	98.3%
Both Unit-Level and Corporate-Level Financial Information	98.0%
No Financial Information	1.6%

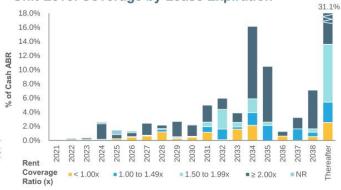
#### % of Cash ABR by Unit-Level Coverage Tranche1



#### Unit-Level Coverage by Tenant Credit<sup>2</sup>



#### **Unit-Level Coverage by Lease Expiration**



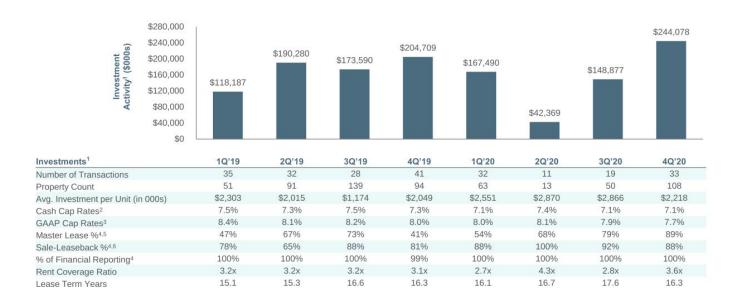
Note: 'NR' means not reported.

1. Certain tenants, whose leases do not require unit-level financial reporting, provide the Company with unit-level financial information. The data shown includes unit-level coverage for these leases.

2. The chart illustrates the portions of annualized base rent as of December 31, 2020 attributable to leases with tenants having specified implied credit ratings based on their Moody's RiskCalc scores. Moody's equates the EDF scores generated using RiskCalc with a corresponding credit rating.

#### **Established and Proven Investment Infrastructure**

Scalable Platform Allows for Consistent Sourcing of Investment Activity at Attractive Yields without Sacrificing Underwriting Standards and Investment Focus



Includes investments in mortgage loans receivable.

Cash ABR for the first full month after the investment divided by the gross purchase price for the property plus transaction costs.

GAAP rent for the first twelve months after the investment divided by the gross purchase price for the property plus transaction costs.

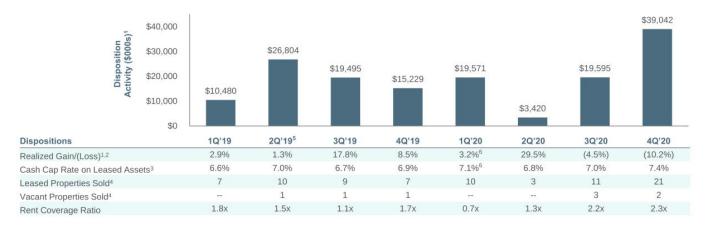
As a percentage of cash ABR for the quarter.

b. Includes investments in mortgage loans receivables collateralized by more than one property.
 Includes investments in mortgage loans receivable made in support of sale-leaseback transactions.

#### **Active Asset Management**

Proactive Asset Management Mitigates Risk and Maximizes Risk-Adjusted Returns

· Dispositions Have Traded at Attractive Cap Rates: Since inception in 2016 through 2020, we have sold 195 properties for nearly \$300mm in net proceeds and achieved a weighted average cash cap rate of 6.8% on the sale of 152 leased properties



- 1. Includes the impact of transaction costs.
- 1. Includes the impact of transaction costs.
  2. Gains/(losses) based on our aggregate allocated purchase price.
  3. Cash ABR at time of sale divided by gross sale price (excluding transaction costs) for the property.
  4. Property count excludes dispositions in which only a portion of the owned parcel is sold.
  5. Excludes the prepayment of two mortgage loans receivable for \$4.6 million.
  6. Excludes one property sold pursuant to an existing tenant purchase option.

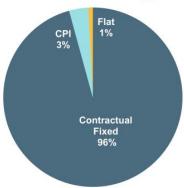
# **Leasing Summary**

Lease Escalations

#### Lease Escalation Frequency

_ease Escalation Frequency	% of Cash ABR	Weighted Average Annual Escalation Rate <sup>1,2</sup>
Annually	79.6%	1.5%
Every 2 years	2.1	1.5
Every 3 years	0.8	0.0
Every 4 years	0.4	0.9
Every 5 years	10.9	1.6
Other escalation frequencies	4.9	1.2
Flat	1.3	0.1
otal / Weighted Average	100.0%	1.5%





- Leases contributing 99% of cash ABR provided for base rent escalation, generally ranging from 1.0% to 3.0% annually, with a weighted average annual escalation rate of 1.5%, which assumes 0.0% change in annual CPI
- 68% of cash ABR derived from flat leases is attributable to leases that provide for contingent rent based on a percentage of the tenant's gross sales at the leased property

<sup>1.</sup> Based on cash ABR as of December 31, 2020.

2. Represents the weighted average annual escalation rate of the entire portfolio as if all escalations occur annually. For leases in which rent escalates by the greater of a stated fixed percentage or CPI, we have assumed an escalation requal to the stated fixed percentage in the lease. As any future increase in CPI is unknowable at this time, we have not included an increase in the rent pursuant to these leases in the weighted average annual escalation rate presented.

# **Debt Structure Allows for Capital Flexibility**

No Significant Debt Maturities Until 2024

• The Series 2017-1 Secured ABS notes: Anticipated repayment date is June 2024, but the notes can be prepaid without penalty starting on November 26, 2021. The weighted average interest rate on the notes is 4.19%

#### Debt Maturity Schedule<sup>1,2,3</sup>



ESSENTIAL = PROPERTIES Investor Presentation - March 2021

Debt balances are as of December 31, 2020.
 Maturity figures for our secured debt are based off our anticipated repayment schedule.
 The Series 2017-1 notes mature in June 2047 but have an anticipated repayment date of June 2024. The Series 2017-1 notes can be prepaid without penalty starting on November 26, 2021.

#### **Differentiated Net Lease Portfolio**

Portfolio Mix and Underlying Fundamentals are Favorable Relative to Peers



#### Service-Oriented & Experience-Based Industries (% of ABR)





#### Strong Unit-Level Coverage<sup>3</sup> & Transparency







#### **Limited Intermediate-Term Lease Maturities**

(% of Rent Expiring through 2025)



Source: Public filings and press releases.

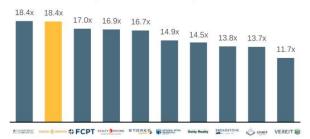
Note: Company data based on most recent reported filings for period ending December 31, 2020, not adjusted for post year-end announced subsequent events. 'NR' means not reported. Companies may define service-oriented and experienced-based tenants differently, may calculate weighted average remaining lease term differently, may calculate unit-level coverage differently (including peers on a mean or median basis with EPRT representing a weighted average) and may calculate the percentage of their tenants reporting differently than EPRT. Accordingly, such data for these companies and EPRT may not be comparable.

1. Designations entitled "other" are counted as one industry, very enthough the "other" segment could represent mouthly included in the control of the present of the county of the control of the contro

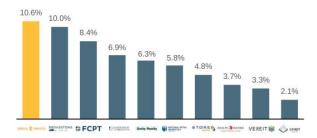
#### **Relative Valuation and Growth**

EPRT's Projected AFFO/sh Growth is Sector Leading

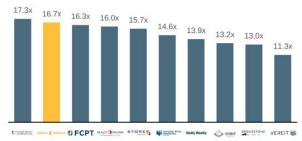
#### 2021E AFFO per Share Multiple1



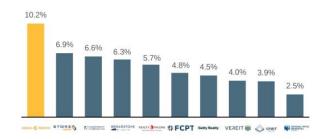
#### 2021E AFFO per Share Growth<sup>2</sup>



#### 2022E AFFO per Share Multiple<sup>3</sup>



#### 2022E AFFO per Share Growth4



Source: Public filings, FactSet and SNL. Note: Market data as of March 4, 2021.

Note: Market data as of March 4, 2021.

1. 2021E AFFO per share multiple calculated using current price per share and FactSet mean 2021E AFFO per share estimates.

2. 2021E AFFO per share growth is calculated using FactSet mean 2021E AFFO per share estimates and 2020A AFFO per share. BNL 2020A AFFO calculated using 4Q20 AFFO, annualized, to adjust for timing of IPO. NNN 2020A AFFO of \$2.68 excludes the net straight-line accrued rent impact of the rent deferrals (repayments) from the COVID-19 rent deferral lease amendment of \$30mm for the year ended December 31, 2020.

3. 2022E AFFO per share multiple calculated using current price per share and FactSet mean 2022E AFFO per share sestimates.

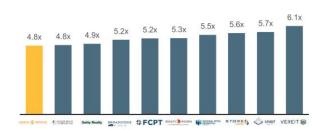
4. 2022E AFFO per share growth is calculated using FactSet mean 2022E AFFO per share estimates.

#### **Relative Balance Sheet and Liquidity**

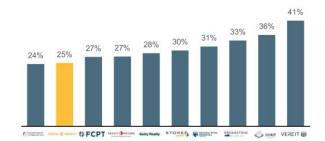
EPRT Maintains Low Leverage with Ample Liquidity Relative to Peers

#### Net Debt + Preferred / EBITDAre

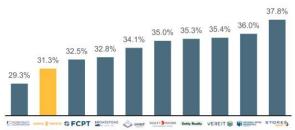
(Net Debt plus Preferred-to-Adjusted Annualized EBITDAre1)



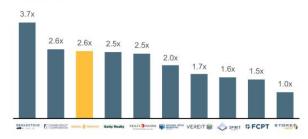
#### Net Debt + Preferred / Enterprise Value



#### Debt / Undepreciated Gross Assets<sup>2</sup>



#### Liquidity<sup>3</sup> / 2020 Fixed Costs<sup>4</sup> and 2021 Debt **Maturities**



Source: Public filings, FactSet and SNL.

Note: Market data as of March 4, 2021. Company data based on most recent reported filings for period ending December 31, 2020, not adjusted for post year-end announced subsequent events. Companies may define adjusted annualized EBITDAre differently. Accordingly, such data for these companies and EPRT may not be comparable.

1. Adjusted annualized EBITDAre of public net lease REITs is for the most recently reported three months ended unless a specific period is used in companies' individual public filings and financial supplement.

- 2. Undepreciated Gross Assets represents the sum of total assets and accumulated depreciation.
  3. Liquidity is defined as the sum of (i) cash and cash equivalents; (ii) availability on a revolving credit facility; (iii) undrawn commitments on term loans and (iv) unsettled forward equity issuances.
  4. 2020 Fixed Costs includes: (i) 4Q20 general and administrative expense and operating expenses, annualized; (ii) estimated annual interest expense based on current capitalization; (iii) preferred stock dividend and (iv) common stock dividends.



# Financial Summary – 4Q'20

#### **Consolidated Statements of Operations**

		Three Months Ended December 31,				er 31,		
(in thousands, except share and per share data)		2020		2019		2020		2019
		(Unaudited)	6 40	(Unaudited)	A-1	(Unaudited)	4 4	(Audited)
Revenues:								
Rental revenue <sup>1,2</sup>	\$	38,986	\$	37,828	\$	155,792	\$	135,670
Interest on loans and direct financing leases		2,106		1,355		8,136		3,024
Other revenue		17		22		81		663
Total revenues	-	41,109		39,205		164,009	d=1	139,357
Expenses:								
General and administrative <sup>3</sup>		4,738		5,290		24,444		21,745
Property expenses <sup>4</sup>		2,126		736		3,881		3,070
Depreciation and amortization		19,004		12,378		59,446		42,745
Provision for impairment of real estate		3,319		997		8,399		2,918
Provision for loan losses		299		_		830		-
Total expenses		29,486		19,401	10. 10.	97,000	10 10 10 10 10 10 10 10 10 10 10 10 10 1	70,478
Other operating income:	· ·							
Gain on dispositions of real estate, net		1,850		2,695		5,821		10,932
Income from operations	(-	13,473		22,499		72,830	-/	79,811
Other (expense)/income:								
Loss on repayment and repurchase of secured borrowings <sup>5</sup>		_		(887)		(924)		(5,240)
Interest expense		(7,764)		(6,963)		(29,651)		(27,037)
Interest income		52		71		485		794
Income before income tax expense		5,761	3 15	14,720	le ili	42,740	at 151	48,328
Income tax expense		56		94		212		303
Net income		5,705		14,626		42,528		48,025
Net income attributable to non-controlling interests		(35)		(105)		(255)		(6,181)
Net income attributable to stockholders	\$	5,670	\$	14,521	\$	42,273	\$	41,844
Basic weighted-average shares outstanding		104,963,676		81,232,922		95,311,035		64,104,058
Basic net income per share	\$	0.05	\$	0.18	\$	0.44	\$	0.65
Diluted weighted-average shares outstanding		105,840,736		82,231,030		96,197,705	-	75,309,896
Diluted net income per share	\$	0.05	\$	0.18	\$	0.44	\$	0.63

- 1. Includes contingent rent (based on a percentage of the tenant's gross sales at the leased property) of \$88, \$137, \$444, and \$855 for the three months and year ended December 31, 2020 and 2019, respectively.

  2. Includes reimbursable income from the Company's tenants of \$314, \$247, \$897, and \$1,427 for the three months and year ended December 31, 2020 and 2019, respectively.

  3. During the three months and year ended December 31, 2020, includes non-recurring expenses of \$21 and \$255, respectively, for reimbursement of executive relocation costs and non-recurring recruiting costs and, during the year ended December 31, 2020, includes solors and charges incurred in connection with the termination of one of our executive officers. During the year ended December 31, 2019, includes non-recurring expenses of \$2,473 for costs and charges incurred in connection with the secondary offering by our funding capital partner and \$275 for a provision for settlement of litigation.

  4. Includes reimbursable expenses from the Company's tenants of \$314, \$247, \$397, and \$1,427 for the three months and year ended December 31, 2020 and 2019, respectively. During the year ended December 31, 2010, and year ended December 31, 2020 and 2019, respectively. During the year ended December 31, 2010, and year ended December 31, 2020, respectively. During the year ended December 31, 2010, includes premium paid on repurchase of Master Trust Funding Program notes of \$1,400, the write-off of \$3,740 of deferred financing costs related to the repurchase and \$100 of legal costs related to the repurchase.

Financial Summary – 4Q'20
Funds from Operations (FFO) and Adjusted Funds from Operations (AFFO)

				Year ended	d December 31,			
(unaudited, in thousands except per share amounts)	8 8	2020	8 6	2019		2020	2 15	2019
Net income	\$	5,705	\$	14,626	\$	42,528	\$	48,025
Depreciation and amortization of real estate		18,979		12,354		59,309		42,649
Provision for impairment of real estate		3,319		997		8,399		2,918
Gain on dispositions of real estate, net		(1,850)		(2,695)		(5,821)		(10,932)
Funds from Operations	15	26,153		25,282		104,415		82,660
Other non-recurring expenses <sup>1</sup>		21		887		2,273		7,988
Core Funds from Operations		26,174		26,169		106,688		90,648
Adjustments:								
Straight-line rental revenue, net		(2,584)		(3,336)		(11,905)		(12,215)
Non-cash interest expense		505		603		2,040		2,738
Non-cash compensation expense		1,386		1,022		5,427		4,546
Other amortization expense		2,836		80		3,854		815
Other non-cash charges		299		1		829		9
Capitalized interest expense		(5)		(125)		(228)		(290)
Transaction costs		179				291		
Adjusted Funds from Operations	\$	28,790	\$	24,414	\$	106,995	\$	86,251
FFO per share <sup>2</sup> :								
Basic	\$	0.25	\$	0.27	\$	1.08	\$	1.11
Diluted	\$	0.25	\$	0.27	\$	1.08	\$	1.09
Core FFO per share2:								
Basic	\$	0.25	\$	0.31	\$	1.11	\$	1.21
Diluted	\$	0.25	\$	0.31	\$	1.10	\$	1.20
AFFO per share <sup>2</sup> :		STOCKER L						Alexand.
Basic	\$	0.27	\$	0.29	\$	1.11	\$	1.15
Diluted	\$	0.27	\$	0.29	\$	1.11	\$	1.14
Additional supplemental disclosure:								
Scheduled principal repayments	\$	989	\$	941	\$	3,885	\$	3,696
Contractual deferred rents included in total revenues		992		-		12,417		_
Reduction of revenue for non-accrual tenants:								
Cash	\$	505	\$	-	\$	3,916	\$	25
Straight-line		970		_		3,233		_
Total reduction of revenue for non-accrual tenants	\$	1,475	\$		\$	7,149	\$	25

<sup>1.</sup> includes non-recurring expenses of \$21 and \$60 related to reimbursement of executive relocation costs during the three months and year ended December 31, 2020, \$1,093 for severance payments and acceleration of non-cash compensation expense in connection with the termination of one of our executive officers during the year ended December 31, 2020, \$195 of non-recurring recruiting costs during the year ended December 31, 2020, and our \$924 closs on repayment of secured borrowings during the year ended December 31, 2020.

2. Calculations exclude \$101, \$110, \$404 and \$377 from the numerator for the three months and year ended December 31, 2020 and 2019, respectively, related to dividends paid on unvested RSAs and RSUs.

# Financial Summary – 4Q'20 Consolidated Balance Sheets

in thousands, except share and per share amounts)	Dec	ember 31, 2020	December 31, 2019		
ASSETS		(Unaudited)		(Audited)	
nvestments:					
Real estate investments, at cost:	120	120000000000	-	100000000000	
Land and improvements	\$	741,254	\$	588,279	
Building and improvements		1,519,665		1,224,682	
Lease incentive		14,297		4,908	
Construction in progress		3,908		12,128	
Intangible lease assets		80,271		78,922	
Total real estate investments, at cost		2,359,395	78 50	1,908,919	
Less: accumulated depreciation and amortization		(136,097)		(90,071)	
Total real estate investments, net	-	2,223,298		1,818,848	
Loans and direct financing lease receivables, net		152,220		92,184	
Real estate investments held for sale, net		17,058		1,211	
Net investments	2	2,392,576	70 07	1,912,243	
Cash and cash equivalents		26,602		8,304	
Restricted cash		6,388		13,015	
Straight-line rent receivable, net		37,830		25,926	
Rent receivables, prepaid expenses and other assets, net		25,406		15,959	
Total assets	\$	2,488,802	\$	1,975,447	
			75 75		
LIABILITIES AND EQUITY					
Secured borrowings, net of deferred financing costs	\$	171,007	\$	235,336	
Unsecured term loans, net of deferred financing costs		626,272		445,586	
Revolving credit facility		18,000		46,000	
ntangible lease liabilities, net		10,168		9,564	
Dividend payable		25,703		19,395	
Derivative liabilities		38,912		4,083	
Accrued liabilities and other payables		16,792		13,371	
Total liabilities	-	906,854		773,334	
Commitments and contingencies					
Stockholders' equity:					
Preferred stock, \$0.01 par value; 150,000,000 authorized; none issued and outstanding as of December 31, 2020 and 2019		-		_	
Common stock, \$0.01 par value; 500,000,000 authorized; 106,361,524 and 83,761,151 issued and outstanding as of December 31, 2020 and 2019, respectively		1,064		838	
Additional paid-in capital		1,688,540		1,223,043	
Distributions in excess of cumulative earnings		(77,665)		(27,482)	
Accumulated other comprehensive loss		(37,181)		(1,949)	
Fotal stockholders' equity		1,574,758	-	1.194,450	
Non-controlling interests		7,190		7,663	
Total equity	-	1,581,948		1,202,113	
		2,002,010		and the state of the state of the	

Financial Summary – 4Q'20
GAAP Reconciliations to EBITDA*re*, GAAP NOI, Cash NOI and Estimated Run Rate Metrics

	Three Months Ended
(unaudited, in thousands)	December 31, 2020
Net income	\$ 5,705
Depreciation and amortization	19,004
Interest expense	7,764
Interest income	(52)
Income tax expense	56
EBITDA	32,476
Provision for impairment of real estate	3,319
Gain on dispositions of real estate, net	(1,850)
EBITDAre	33,945
Adjustment for current quarter re-leasing, acquisition and disposition activity <sup>1</sup>	4,681
Adjustment to exclude other non-recurring activity <sup>2</sup>	2,826
Adjusted EBITDAre - Current Estimated Run Rate	41,452
General and administrative	4,717
Adjusted net operating income ("NOI")	46,169
Straight-line rental revenue, net <sup>1</sup>	(2,778)
Other amortization expense	2,836
Adjusted Cash NOI	\$ 46,227
Annualized EBITDAre	\$ 135,780
Annualized Adjusted EBITDAre	\$ 165,808
Annualized Adjusted NOI	\$ 184,676
Annualized Adjusted Cash NOI	\$ 184,908

<sup>1.</sup> These adjustments are made to reflect EBITDAre, NOI and Cash NOI as if all re-leasing activity, investments in and dispositions of real estate made during the three months ended December 31, 2020 had occurred on October 1, 2020.

2. Adjustment excludes \$21 of non-core expenses added back to compute Core FFO, the \$299 adjustment to our provision for loan loss and \$2,506 related to the write-off of receivables and real estate tax expense from prior periods for non-accrual tenants.

Financial Summary – 4Q'20 Market Capitalization, Debt Summary and Leverage Metrics

(dollars in thousands, except share and per share amounts)		ember 31, 2020	Rate <sup>1</sup>	Maturity <sup>2</sup>	
Secured debt:				70	
Series 2017-1, Class A	\$	157,524	4.10%	3.5 years	
Series 2017-1, Class B		15,669	5.11%	3.5 years	
Total secured debt		173,193	4.19%	3.5 years	
Unsecured debt:					
\$200mm term loan		200,000	3.26%	3.3 years	
\$430mm term loan		430,000	3.02%	5.9 years	
Revolving credit facility <sup>3</sup>		18,000	LIBOR plus 1.25% to 1.85%	2.3 years	
Total unsecured debt		648,000	3.05%	5.0 years	
Gross debt		821,193	3.29%	4.7 years	
Less: cash & cash equivalents		(26,602)			
Less: restricted cash deposits held for the benefit of lenders		(6,388)			
Net debt		788,203			
Equity:					
Preferred stock		-			
Common stock & OP units (106,915,371 shares @ \$21.20/share as of 12/31/20)4		2,266,606			
Total equity		2,266,606			
Total enterprise value ("TEV")	\$	3,054,809			
Net Debt / TEV		25.8%			
Net Debt / Annualized Adjusted EBITDAre		4.8x			

<sup>1.</sup> Interest rates are presented after giving effect to our interest rate swap agreements, where applicable.
2. Maturity figures for our secured debt are based off of our anticipated repayment schedule. The Series 2017-1 notes mature in June 2047 but have an anticipated repayment date of June 2024.
2. Our revolving credit facility provides a maximum aggregate initial original principal amount of up to \$400 million and includes an accordion feature to increase, subject to certain conditions, the maximum availability of the facility by up to \$200 million.
3. Common equity & units as of December 31, 2020, based on 106,361,524 common shares outstanding (including unvested restricted share awards) and 553,847 OP units held by non-controlling interests.

#### Glossary

#### Supplemental Reporting Measures

#### FFO, Core FFO and AFFO

Our reported results are presented in accordance with U.S. generally accepted accounting principles ("GAAP"). We also disclose funds from operations ("FFO"), core funds from operations ("Core FFO") and adjusted funds from operations ("AFFO"), each of which is a non-GAAP financial measures. We believe these non-GAAP financial measures are industry measures used by analysts and investors to compare the operating performance of REITs.

We compute FFO in accordance with the definition adopted by the Board of Governors of the National Association of Real Estate Investment Trusts ("NAREIT"). NAREIT defines FFO as GAAP net income or loss adjusted to exclude extraordinary items (as defined by GAAP), net gain or loss from sales of depreciable real estate assets, impairment write-downs associated with depreciable real estate assets and real estate-related depreciation and amortization (excluding amortization of deferred financing costs and depreciation of non-real estate assets), including the pro rata share of such adjustments of unconsolidated subsidiaries. FFO is used by management, and may be useful to investors and analysts, to facilitate meaningful comparisons of operating performance between periods and among our peers primarily because it excludes the effect of real estate depreciation and amortization and net gains and losses on sales (which are dependent on historical costs and implicitly assume that the value of real estate diminishes predictably over time, rather than fluctuating based on existing market conditions).

We compute Core FFO by adjusting FFO, as defined by NAREIT, to exclude certain GAAP income and expense amounts that we believe are infrequent and unusual in nature and/or not related to our core real estate operations. Exclusion of these items from similar FFO-type metrics is common within the equity REIT industry, and management believes that presentation of Core FFO provides investors with a metric to assist in their

evaluation of our operating performance across multiple periods and in comparison to the operating performance of our peers, because it removes the effect of unusual items that are not expected to impact our operating performance on an ongoing basis. Core FFO is used by management in evaluating the performance of our core business operations. Items included in calculating FFO that may be excluded in calculating Core FFO include items like certain transaction related gains, losses, income or expense or other non-core amounts as they occur.

To derive AFFO, we modify the NAREIT computation of FFO to include other adjustments to GAAP net income related to certain items that we believe are not indicative of our operating performance, including straight-line rental revenue, non-cash interest expense, non-cash compensation expense, other amortization and non-cash charges, capitalized interest expense and transaction costs. Such items may cause short-term fluctuations in net income but have no impact on operating cash flows or long-term operating performance. We believe that AFFO is an additional useful supplemental measure for investors to consider to assess our operating performance without the distortions created by non-cash and certain other revenues and expenses.

FFO, Core FFO and AFFO do not include all items of revenue and expense included in net income, they do not represent cash generated from operating activities, and they are not necessarily indicative of cash available to fund cash requirements; accordingly, they should not be considered alternatives to net income as a performance measure or cash flows from operations as a liquidity measure and should be considered in addition to, and not in lieu of, GAAP financial measures. Additionally, our computation of FFO, Core FFO and AFFO may differ from the methodology for calculating these metrics used by other equity REITs and, therefore, may not be comparable to similarly titled measures reported by other equity REITs.

#### Glossary

#### Supplemental Reporting Measures

We also present our earnings before interest, taxes and depreciation and amortization for real estate ("EBITDA"), EBITDA further adjusted to exclude gains (or losses) on sales of depreciable property and real estate impairment losses ("EBITDAre"), net debt, net operating income ("NOI") and cash NOI ("Cash NOI"), all of which are non-GAAP financial measures. We believe these non-GAAP financial measures are accepted industry measures used by analysts and investors to compare the operating performance of REITs.

#### **EBITDA and EBITDAre**

We compute EBITDA as earnings before interest, income taxes and depreciation and amortization. In 2017, NAREIT issued a white paper recommending that companies that report EBITDA also report EBITDAre. We compute EBITDAre in accordance with the definition adopted by NAREIT. NAREIT defines EBITDAre as EBITDA (as defined above) excluding gains (or losses) from the sales of depreciable property and real estate impairment losses. We present EBITDA and EBITDAre as they are measures commonly used in our industry and we believe that these measures are useful to investors and analysts because they provide important supplemental information concerning our operating performance, exclusive of certain non-cash and other costs. We use EBITDA and EBITDAre as measures of our operating performance and not as measures of liquidity.

EBITDA and EBITDAre do not include all items of revenue and expense included in net income, they do not represent cash generated from operating activities and they are not necessarily indicative of cash available to fund cash requirements; accordingly, the should not be considered alternatives to net income as a performance measure or cash flows from operations as a liquidity measure and should be considered in addition to, and not in lieu of, GAAP financial measures. Additionally, our computation of EBITDA and EBITDAre may differ from the methodology for calculating these metrics used by other equity REITs and, therefore,

may not be comparable to similarly titled measures reported by other equity REITs.

#### **Net Debt**

We calculate our net debt as our gross debt (defined as total debt plus net deferred financing costs on our secured borrowings) less cash and cash equivalents and restricted cash deposits held for the benefit of lenders.

We believe excluding cash and cash equivalents and restricted cash deposits held for the benefit of lenders from gross debt, all of which could be used to repay debt, provides an estimate of the net contractual amount of borrowed capital to be repaid, which we believe is a beneficial disclosure to investors and analysts.

#### **NOI and Cash NOI**

We compute NOI as total revenues less property expenses. NOI excludes all other items of expense and income included in the financial statements in calculating net income or loss. Cash NOI further excludes non-cash items included in total revenues and property expenses, such as straight-line rental revenue and other amortization and non-cash charges. We believe NOI and Cash NOI provide useful and relevant information because they reflect only those income and expense items that are incurred at the property level and present such items on an unlevered basis.

NOI and Cash NOI are not measurements of financial performance under GAAP. You should not consider our NOI and Cash NOI as alternatives to net income or cash flows from operating activities determined in accordance with GAAP. Additionally, our computation of NOI and Cash NOI may differ from the methodology for calculating these metrics used by other equity REITs and, therefore, may not be comparable to similarly titled measures reported by other equity REITs.

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#### Glossary

#### Supplemental Reporting Measures

#### Adjusted EBITDAre / Adjusted NOI / Adjusted Cash NOI

We further adjust EBITDAre, NOI and Cash NOI i) based on an estimate calculated as if all re-leasing, investment and disposition activity that took place during the quarter had been made on the first day of the quarter, ii) to exclude certain GAAP income and expense amounts that we believe are infrequent and unusual in nature and iii) to eliminate the impact of lease termination fees and contingent rental revenue from our tenants which is subject to sales thresholds specified in the lease. We then annualize these estimates for the current quarter by multiplying them by four, which we believe provides a meaningful estimate of our current run rate for all investments as of the end of the current quarter. You should not unduly rely on these measures, as they are based on assumptions and estimates that may prove to be inaccurate. Our actual reported EBITDAre, NOI and Cash NOI for future periods may be significantly less than these estimates of current run rates.

#### Cash ABR

Cash ABR means annualized contractually specified cash base rent in effect as of the end of the current quarter for all of our leases (including those accounted for as direct financing leases) commenced as of that date and annualized cash interest on our mortgage loans receivable as of that date.

#### Rent Coverage Ratio

Rent coverage ratio means the ratio of tenant-reported or, when unavailable, management's estimate based on tenant-reported financial information, annual EBITDA and cash rent attributable to the leased property (or properties, in the case of a master lease) to the annualized base rental obligation as of a specified date.

#### **GE Seed Portfolio**

GE seed portfolio means our acquisition of a portfolio of 262 net leased properties on June 16, 2016, consisting primarily of restaurants, that were being sold as part of the liquidation of General Electric Capital Corporation for an aggregate purchase price of \$279.8 million (including transaction costs).

#### **GAAP Cap Rate**

GAAP Cap Rate means annualized rental income computed in accordance with GAAP for the first full month after investment divided by the purchase price, as applicable, for the property.

#### Cash Cap Rate

Cash Cap Rate means annualized contractually specified cash base rent for the first full month after investment or disposition divided by the purchase or sale price, as applicable, for the property.

#### **Disclaimer**

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